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INDEPENDENT AUDITORS' REPORT

To Members of the Piikani Nation and Indigenous Services Canada

Opinion

We have audited the Piikani Nation (the "Nation") Schedules of Revenue and Expenditures (the "Schedules") prepared in accordance with Funding Arrangements 2021-AB-000029, 1516-AB-000050, AB2021-AB-000021 and 2021-AB-000018 (the "Funding Arrangements") for the period ended March 31, 2021.

In our opinion, the Schedules for the period ended March 31, 2021 of the Nation are prepared, in all material respects, in accordance with the financial reporting provisions included within the terms and conditions of the funding arrangements between the Nation and Indigenous Services Canada.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "*Auditors' Responsibilities for the Audit of the Financial Statements*" section of our auditors' report.

We are independent of the Nation in accordance with the ethical requirements that are relevant to our audit of the Schedules in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Financial Reporting Framework

We draw attention to the fact that the Schedules have been prepared in accordance with the financial reporting provisions included within the terms and conditions of the funding arrangement between the Nation and Indigenous Services Canada.



The Schedules are prepared to assist the Nation to meet the requirements of the Funding Arrangement and is to be used primarily for reporting specifically on the revenues and expenditures associated with the programs.

As a result, the Schedules may not be suitable for another purpose.

Our opinion is not modified in respect of this matter.

Other Matter – Restriction on Use

Our report is intended solely for Indigenous Services Canada and should not be used by other parties.

Other Matter – General Purpose Financial Statements

The Nation has prepared general purpose financial statements as at and for the year ended March 31, 2021 in accordance with Canadian public sector accounting standards on which we issued an auditors' report addressed to the Members of the Piikani Nation dated January 19, 2022.

Responsibilities of Management and Those Charged with Governance for the Schedules

Management is responsible for the preparation of the Schedules with the financial reporting provisions included within the terms and conditions of the funding agreement between the Peigan Nation Board of Education and Indigenous Services Canada, and for such internal control as management determines is necessary to enable the preparation of Schedules that are free from material misstatement, whether due to fraud or error.

In preparing the Schedules, management is responsible for assessing the Nation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Nation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Schedules as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.



Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Schedules.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the Schedules, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Nation's internal control.

KPMG LLP

Chartered Professional Accountants

Lethbridge, Canada

January 19, 2022

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Administration (Q2FQ-001, Q2G1-001,			
Q2GA-001) \$		\$ 373,010	\$
Other revenue		47,297	14,614
Deferred revenue, beginning of year		10,000	
Deferred revenue, end of year			(10,000)
		430,307	4,614
Expenses:		,	,
Program costs		5,007	7,173
Office and administration		6,665	
Professional fees		19,685	
Contract and consulting		315	
Wages and benefits		32,298	
Contribution to other Piikani entity		373,010	
Gain on sale of assets			(14,000)
		436,980	(6,827)
Excess (deficiency) of revenue over expenses			
before amortization		(6,673)	11,441
Amortization		(108,268)	(31,773)
Deficiency of revenue over expenses \$		\$ (114,941)	\$ (20,332)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
ADI – Diabetes Initiative (Q221-001/002) \$ Deferred revenue, end of year	85,439 	\$ 92,287 (17,854)	\$ 88,346
	85,439	74,433	88,346
Expenses:			
Office and facilities	11,044	8,217	8,012
Program costs	20,000	18,086	31,665
Special needs	5,000		770
Training	1,000		
Travel	1,000	1,749	3,220
Utilities and telephone		1,030	887
Vehicle	1,500	, 	1,762
Wages and benefits	45,895	44,738	41,195
Repairs, maintenance and	- ,	,	,
equipment leases		613	837
	85,439	74,433	88,348
Deficiency of revenue over			
expenses before amortization			(2)
Amortization		(3,000)	(3,000)
Deficiency of revenue over expenses \$		\$ (3,000)	\$ (3,002)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
CDE Planning Response (Q23X-001/003) \$	5,000	\$ 42,268	\$ 27,046
Deferred revenue, beginning of year			2,000
Deferred revenue, end of year		(22,305)	
	5,000	19,963	29,046
Expenses:			
Program costs	5,000	8,205	21,092
Office and facilities		1,224	2,096
Travel		10,534	
Vehicle			490
Wages and benefits			1,780
Other expenses			3,595
	5,000	19,963	29,053
Deficiency of revenue over expenses \$		\$	\$ (7)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		2020
Revenue:				
CHNS – Public Health (Q243-001)	\$ 434,293	\$ 446,989	\$	434,293
Deferred revenue, beginning of year			Ŧ	11,457
Transfers		1,557		
Deferred revenue, end of year		(5,428)		
<u>_</u>	434,293	443,118		445,750
Expenses:				
Office and facilities	44,470	39,994		44,432
Insurance		2,835		
Program costs	13,500	15,031		28,301
Contracts and consulting	12,000	12,000		3,000
Training	2,500			1,974
Travel	3,500	4,702		13,205
Utilities and telephone		3,393		3,311
Vehicle	5,000	2,758		7,521
Wages and benefits	353,323	359,398		344,027
Repairs, maintenance and				
equipment leases		1,450		
Other expenses		1,557		
	434,293	443,118		445,771
Deficiency of revenue over expenses				
before amortization				(21)
Amortization		(8,000)		(8,000)
Deficiency of revenue over expenses	\$	\$ (8,000)	\$	(8,021)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
CHR Public Health (Q22N-001)	\$ 239,468	\$ 246,469	\$ 245,725
Deferred revenue, end of year		(5,662)	
	239,468	240,807	245,725
Expenses:			
Office and facilities	28,947	25,130	25,889
Insurance		1,890	
Program costs	30,000	38,816	33,065
Training	2,000		1,642
Travel	3,000	2,956	12,904
Utilities and telephone		1,081	901
Vehicle	7,500	4,922	6,747
Wages and benefits	168,021	165,186	164,203
Repairs, maintenance and			
equipment leases		826	
Other expense			388
	239,468	240,807	245,739
Deficiency of revenue over expenses			
before amortization			(14)
Amortization			
Deficiency of revenue over expenses	\$	\$	\$ (14)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Children Oral Health Initiative (Q02U-001)	\$ 60,000	\$ 60,000	\$ 60,000
Deferred revenue, beginning of year			19,279
Deferred revenue, end of year		(4,602)	
	60,000	55,398	79,279
Expenses:			
Office and facilities	8,500	6,110	6,942
Program costs	14,000	14,845	29,965
Training	500		100
Travel	1,000	756	3,260
Utilities and telephone			384
Vehicle		745	393
Wages and benefits	36,000	32,942	38,241
	\$ 60,000	55,398	79,285
Deficiency of revenue over expenses	\$	\$ 	\$ (6)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
CPNP – Prenatal Nutrition Program			
(Q22G-001/002)	\$ 62,807	\$ 64,643	\$ 62,807
Deferred revenue, end of year		(2,598)	
	62,807	62,045	62,807
Expenses:			
Office and facilities	6,281	5,171	1,519
Insurance			5,352
Program costs	9,526	20,663	19,355
Training			443
Travel			859
Utilities and telephone		766	383
Vehicle			64
Wages and benefits	47,000	35,445	30,074
Other expense			4,762
	62,807	62,045	62,811
Deficiency of revenue over expenses	\$ 	\$ 	\$ (4)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Enviro Health – Drinking Water			
(Q23C-001/002)	\$ 23,000	\$ 28,000	\$ 23,000
Deferred revenue, beginning of year			7,200
Deferred revenue, end of year		(8,002)	
	23,000	19,998	30,200
Expenses:			
Office and facilities	2,300	1,498	2,250
Program costs	20,700	9,933	18,788
Wages and benefits		8,567	9,167
	23,000	19,998	30,205
Deficiency of revenue over expenses	\$	\$	\$ (5)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021		2020
Revenue: HIV/AIDS Harm Reduction (Q23Z-004) Deferred revenue, end of year	\$		\$	10,869 (10,869)	\$
Excess of revenue over expenses	\$		\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
HIV/AIDS Prevention (Q23Z-001/002)	\$ 15,061	\$ 15,061	\$ 10,653
Deferred revenue, beginning of year			2,100
Deferred revenue, end of year		(13,698)	
	15,061	1,363	12,753
Expenses:			
Program costs	15,061	1,363	12,670
Travel			86
	15,061	1,363	12,756
Deficiency of revenue over expenses	\$	\$	\$ (3)

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
HIV/AIDS STBBI (Q23Z-003)	\$		\$ 75,000	\$ 75,000
Deferred revenue, end of year			(30,836)	
			44,164	75,000
Expenses:				
Office and facilities			1,631	7,169
Program costs			32,356	37,229
Contracts and consulting				1,000
Utilities and telephone				240
Wages and benefits			10,177	29,365
			44,164	75,003
Deficiency of revenue over expenses	\$		\$ 	\$ (3)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Maternal Health Child (Q22I-001/002) Deferred revenue, end of year	\$ 100,000 	\$ 100,000 (3,370)	\$ 93,867
	100,000	96,630	93,867
Expenses:			
Office and facilities	12,500	8,674	9,531
Insurance		945	
Program costs	29,000	32,597	25,350
Training	1,500		541
Travel	2,000	1,296	4,596
Utilities and telephone		843	1,203
Vehicle	5,000	1,462	4,189
Wages and benefits	50,000	50,089	47,014
Repairs, maintenance and			,
equipment leases		724	952
Other expenses			500
·	100,000	96,630	93,876
Deficiency of revenue over expenses			
before amortization			(9)
Amortization		(7,500)	(7,500)
Deficiency of revenue over expenses	\$	\$ (7,500)	\$ (7,509)

Supplemental Schedule of Indigenous Services Canada Revenue

	В	udget	2021	2020
Revenue: TB Prevention (Q23U-001)	\$		\$ 4,372	\$
Expenses: Program costs			4,372	
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021		2020
Revenue:						
AHSOR – Head Start						
(Q22K-001/002/003/004)	\$	143,979	\$	277,163	\$	264,021
Other revenue	Ŧ		Ŧ	5,275	Ŧ	22,379
Deferred revenue, beginning of year				99,080		74,600
Transfers				(25,480)		
Deferred revenue, end of year				(86,469)		(99,080)
		143,979		269,569		261,920
Expenses:						
Office and facilities		22,500		17,541		12,639
Insurance						2,364
Professional fees				9,416		
Program costs		8,000		54,908		63,283
Training		5,000				1,200
Travel		5,000		330		14,180
Utilities and telephone				2,721		8,659
Vehicle		2,500		522		4,363
Wages and benefits		100,979		209,611		136,714
Consulting and contracting						12,729
Repairs, maintenance and						
equipment leases						2,756
Other expenses				(25,480)		3,051
		143,979		269,569		261,938
Deficiency of revenue over expenses						
before amortization						(18)
Amortization				(7,000)		(7,300)
Deficiency of revenue over expenses	\$		\$	(7,000)	\$	(7,318)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Accreditation Services (Q30Q-001)	\$ 30,000	\$ 30,000	\$ 38,903
Expenses:			
Office and facilities	8,900	9,573	4,868
Contracts and consulting	21,100	6,050	16,535
Program costs			12,610
Travel			933
Wages and benefits		14,377	3,968
<u>_</u>	30,000	30,000	38,914
Deficiency of revenue over expenses	\$ 	\$ 	\$ (11)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Community Facilities (Q302-001)	\$ 165,008	\$ 169,832	\$ 206,811
Deferred revenue, beginning of year	1,087	1,087	18,048
Deferred revenue, end of year		(13,112)	(1,087)
	166,095	157,807	223,772
Expenses:			
Office and facilities	59,088	68,784	106,305
Program costs			5,465
Training	2,500		
Contracts and consulting			1,676
Travel	3,000		2,685
Utilities and telephone		2,167	2,633
Vehicle	2,000	2,322	2,251
Wages and benefits	99,507	84,534	96,087
Other expense			6,670
	166,095	157,807	223,772
xcess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Health Strategic Plan (Q30P-002)	\$ 35,000	\$ 35,000	\$ 35,000
Expenses:			
Office and facilities	1,500	1,164	
Utilities and telephone		880	
Training	3,000		
Travel	3,500		
Wages and benefits	27,000	32,956	35,327
	35,000	35,000	35,327
Deficiency of revenue over expenses	\$ 	\$ 	\$ (327)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Health Plan Management (Q30P-001)	\$ 173,825	\$ 179,930	\$ 173,825
Deferred revenue, beginning of year			9,043
Deferred revenue, end of year		(19,676)	
	173,825	160,254	182,868
Expenses:			
Office and facilities	20,867	12,779	19,816
Professional fees	25,788	30,744	15,200
Training	5,000		
Program costs		5,950	3,409
Contract and Consulting	5,000	1,459	29,302
Travel	13,000	1,352	10,621
Utilities and telephone		960	661
Wages and benefits	104,170	107,010	97,587
Other expense			4,702
i	173,825	160,254	181,298
Excess of revenue over expenses	\$ 	\$ 	\$ 1,570

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
HSIF – Health Service Integration			
(Q30T-001)	\$ 	\$ 62,030	\$
Deferred revenue, end of year		(28,148)	
		33,882	
Expenses:			
Professional fees		9,630	
Program costs		1,978	
		11,608	
Excess of revenue over expenses	 		
(as per statement of operations)		22,274	
Less capital purchases		(22,274)	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
HCC – Home Care (Q22U-001/002)	\$ 720,821	\$ 738,157	\$ 710,926
Deferred revenue, end of year		(2,936)	
	720,821	735,221	710,926
Expenses:			
Office and facilities	87,082	81,455	72,039
Insurance		8,505	
Professional fees	5,000		
Program costs	20,000	53,205	22,970
Special needs	10,000		5,799
Training	5,000	1,879	6,554
Travel	5,000	6,258	16,253
Utilities and telephone		8,717	7,493
Vehicle	20,000	21,681	27,939
Wages and benefits	513,739	481,768	463,437
Repairs, maintenance and	,	,	,
equipment leases		1,746	2,043
Contracting and Consulting	55,000	70,007	44,215
Other expense			61,670
· · ·	720,821	735,221	730,412
Deficiency of revenue over expenses			
before amortization			(19,486)
Amortization		(20,000)	(25,000)
Deficiency of revenue over expenses	\$	\$ (20,000)	\$ (44,486)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
NIHB – Medical Transportation			
(Q010-004/006/007, Q01D-004/006)	\$ 440,321	\$ 464,934	\$ 467,204
Deferred revenue, end of year	φ ++0,021	(14,380)	φ +07,20+
	440.004		407.004
	440,321	450,554	467,204
Expenses:			
Office and facilities	54,032	44,939	46,872
Insurance	15,000	9,748	5,786
Program costs	, 	31,438	,
Training	5,000	- ,	50
Travel	63,000	41,969	63,535
Utilities and telephone		5,929	7,332
Vehicle	35,000	45,851	17,258
Wages and benefits	268,289	268,322	232,587
Repairs, maintenance and	,	,-	- ,
equipment leases		2,358	1,918
Other expense			91,866
	440,321	450,554	467,204
Excess of revenue over expenses			
before amortization			
Amortization		(111,667)	(88,205)
Deficiency of revenue over expenses	\$	\$ (111,667)	\$ (88,205)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: NIHB – Capital Medical Transportation (Q01E-002/003)	\$ 	\$ 180,000	\$
Excess of revenue over expenses (as per statement of operations) Less capital purchases		180,000 (180,000)	
Excess of revenue over expenses (for funding purposes)	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
NIHB – Medical Transportation - Opioid			
(Q010-005, Q01D-005)	\$ 181,939	\$ 181,938	\$ 181,939
Expenses:			
Office and facilities	5,000	16,201	26,712
Insurance		1,890	,
Training	2,500		683
Travel	18,000	10,309	16,435
Utilities and telephone		921	
Vehicle	10,000	11,064	14,277
Wages and benefits	146,439	141,553	123,832
	181,939	181,938	181,939
Excess of revenue over expenses	\$	\$	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
NIHB – Mental Therapist (Q01R-002)	\$		\$ 163,818	\$ 163,818
Deferred revenue, beginning of year			110,923	62,116
Deferred revenue, end of year			(75,575)	(110,923)
			199,166	115,011
Expenses:				
Office and facilities				801
Program costs				2,566
Travel				2,770
Utilities and telephone				1,324
Contract and consulting			136,050	27,035
Wages and benefits				80,515
Other expenses			63,116	
			199,166	115,011
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget		2021		2020
Revenue:						
MCH – Traditional Healer (Q01T-001)	\$		\$	25,022	\$	23,819
Deferred revenue, beginning of year	Ψ		Ψ	37,918	Ψ	16,249
Deferred revenue, end of year				(62,940)		(37,918)
						2,150
Expenses:						
Program costs						2,150
						2,150
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
Mental Wellness (Q21G-002/005)	\$		\$ 941,270	\$ 850,914
Deferred revenue, beginning of year			339,557	306,449
Transfers			(7,188)	
Deferred revenue, end of year			(539,577)	(339,557)
			734,062	817,806
Expenses:				
Office and facilities			17,977	27,286
Professional fees			43,998	29,073
Program costs			164,018	240,524
Training			25,250	27,592
Travel			12,094	33,946
Utilities and telephone			7,970	8,337
Vehicle			814	5,490
Wages and benefits			405,585	400,046
Repairs, maintenance and				
equipment leases			9,036	2,337
Contracting and consulting			30,008	18,028
Other expense			17,312	25,147
			734,062	817,806
Excess of revenue over expenses	\$		\$	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021	20		
Revenue:						
MWP – Suicide Prevention (Q21G-007)	\$		\$	78,250	\$	79,041
Deferred revenue, beginning of year				16,641		15,769
Deferred revenue, end of year				(94,891)		(16,641)
						78,169
Expenses:						
Office and facilities						750
Program costs						33,256
Travel						3,483
Utilities and telephone						100
Wages and benefits						40,500
Other expense						80
						78,169
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget		2021	2020
Revenue:					
MWP – OAT (Q21G-004)	\$		\$ 2	250,000	\$ 250,000
Deferred revenue, beginning of year			1	25,059	250,000
Deferred revenue, end of year			((13,152)	(125,059)
			3	61,907	374,941
Expenses:					
Office and facilities				12,003	33,591
Professional fees				2,115	
Program costs				33,148	51,364
Contracts and consulting				4,642	3,000
Training					500
Travel				1,134	13,984
Utilities and telephone				8,419	9,079
Vehicle				2,832	
Wages and benefits			2	297,614	263,423
			3	361,907	374,941
Excess of revenue over expenses	\$		\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	et 2021		2020
Revenue:					
MWP – MMIW (Q21G-001/006)	\$		\$	15,287	\$ 15,287
Deferred revenue, end of year				(13,994)	
				1,293	15,287
Expenses:					
Contracts and consulting					7,000
Program costs				1,293	8,329
				1,293	15,329
Deficiency of revenue over expenses	\$		\$		\$ (42)

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
MWP – Indian Day School (Q21G-008)	\$		\$ 10,123	\$
Deferred revenue, end of year			(10,123)	
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
IRS – Residential Schools Program			
(Q21M-002, Q21N-002, Q21Q-002)	\$ 	\$ 148,823	\$ 152,596
Deferred revenue, beginning of year		4,252	
Deferred revenue, end of year		(9,195)	(4,252)
		143,880	148,344
Expenses:			
Office and facilities		595	1,500
Program costs		89,115	57,367
Training			11,895
Travel		499	12,916
Utilities and telephone			300
Vehicle			
Wages and benefits		14,296	23,310
Contracting and consulting		39,375	38,719
Repairs, maintenance and			
equipment leases			2,337
		143,880	148,344
Excess of revenue over expenses	\$ 	\$	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		2020
Revenue:				
Capital Investment Build Recap (Q300-004)\$		\$	11,818	\$
Excess of revenue over expenses				
(as per statement of operations)			11,818	
Less capital purchases			(11,818)	
Excess of revenue over expenses (for				
funding purposes) \$		\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Bu	dget		2021	2020
Revenue:					
Capital Investment COVID-19					
(Q300-001/005)	\$ 1,285	,488	\$ 1,286	,738	\$
Deferred revenue, end of year			(78	,338)	
	1,285	5,488	1,208	,400	
Expenses:					
Office and facilities	1,109	,488			
Wages and benefits	76	6,000			
Professional fees	100	,000		,978	
Utilities and telephone			1	,250	
	1,285	i,488	51	,228	
Excess of revenue over expenses					
(as per statement of operations)			1,157	,172	
Less capital purchases			(1,157	,172)	
Excess of revenue over expenses (for					
funding purposes)	\$		\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: Capital Investment COVID-19 Round 2 (Q300-002) Deferred revenue, end of year	\$		\$ 322,000 (322,000)	\$
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
Capital Investment Winter Structures				
(Q300-003)	\$		\$ 306,562	\$
Deferred revenue, end of year			(15,000)	
			291,562	
Expenses:				
Professional fees			11,123	
Excess of revenue over expenses				
(as per statement of operations)			280,439	
Less capital purchases			(280,439)	
Excess of revenue over expenses (for				
funding purposes)	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
CDE – COVID-19 (Q23X-002/004)	\$ 350,000	\$ 1,647,915	\$
Deferred revenue, end of year		(498,849)	
	350,000	1,149,066	
Expenses:			
Office and facilities	25,000	51,279	
Professional fees		25,060	
Program costs	58,000	89,062	
Travel		1,355	
Utilities and telephone		21,348	
Vehicle		5,672	
Wages and benefits	242,000	869,715	
Repairs, maintenance and			
equipment leases		4,343	
Contract and consulting	25,000	81,232	
¥	350,000	1,149,066	
Excess of revenue over expenses	\$	\$	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	В	udget	2021			2020
Revenue: COVID-19 AHSOR ADAP(Q3RF-001) Deferred revenue, end of year	\$		\$	21,502 (21,502)	\$	
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021		
Revenue:					
COVID-19 Health Facility (Q3RA-001)	\$		\$ 36,678	\$	
Deferred revenue, end of year	·		(20,190)	·	
			16,488		
Expenses: Office and facilities			16,488		
Excess of revenue over expenses	\$		\$ 	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
COVID-19 IELCC (Q2I0-001)	\$ 99,080	\$ 111,965	\$
Deferred revenue, end of year		(111,965)	
	99,080		
Expenses:			
Wages and benefits	90,300		
Training	2,780		
Program costs	6,000		
	99,080		
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
COVID-19 NNADAP (Q3RP-001)	\$		\$ 20,057	\$
Deferred revenue, end of year			(15,184)	
			4,873	
Expenses:			,	
Office and facilities			4,873	
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021		
Revenue: MWP – COVID-19 (Q21G-009) Deferred revenue, end of year	\$		\$ 274,210 (274,210)	\$	
Excess of revenue over expenses	\$		\$ 	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

Year ended March 31, 2021, with comparative information for 2020 (Unaudited)

	Budget	2021	2020
Revenue:			
Management and support – CHP			
(Q30P-003)	\$ 	\$ 	\$ 69,000
Deferred revenue, beginning of year			6,099
			75,099
Expenses:			
Office and facilities			639
Wages and benefits			74,472
			75,111
Deficiency of revenue over expenses	\$ 	\$ 	\$ (12)

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: Fetal Alcohol Spectrum (Q22H-001)	\$		\$ 	\$ 6,133
Expenses: Program Costs	\$		\$ 	\$ 6,133
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021	2020	
Revenue: Climate Change (Q23I-001)	\$		\$		\$	100,000
Expenses: Contribution to other Piikani entity						100,000
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: JP Mental Health (Q20S-001)	\$		\$ 	\$ 162,745
Expenses: Office and general				7,940
Contracting and consulting Program costs				 154,805
				162,745
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: AB and ON Day Care Agreement (Q2AX-001)	\$ 273,500	\$ 273,500	\$ 273,500
Expenses: Wages and benefits	273,500	273,500	273,500
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
RLEMP (Q3KU-001)	\$ 195,830	\$ 194,130	\$ 194,130
RLEMP (Q3KU-002)		39,413	
	195,830	233,543	194,130
Expenses:			
Projects and programs	145,000	66,707	101,557
Wages and benefits	50,830	166,836	92,573
	195,830	233,543	194,130
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021	2020	
Revenue:						
Band Support Funding (Q31K-001)	\$	887,616	\$	845,567	\$	887,616
Expenses:						
Wages and benefits		887,616		205,199		887,616
Consulting				306,727		
Professional fees				333,641		
		887,616		845,567		887,616
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		
Revenue: Band Office and Building (Q3R5-001)	\$ 	\$ 145,995	\$	
Expenses:				
Projects and programs		25,000		
Office expenses		120,995		
		145,995		
Excess of revenue over expenses	\$ 	\$ 	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021			2020
Revenue: CPP/QPP & Pension (Q31V-001)	\$ 	\$	68,438	\$	63,219
Expenses: Wages and benefits			68,438		63,219
Excess of revenue over expenses	\$ 	\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Special Claim Submission (QZ9P-001)	\$ 	\$ 25,000	\$
Expenses: Office expenses		25,000	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021	2020
Revenue:					
Admin and Sup Services (Q03B-001)	\$		\$	29,550	\$
Admin and Sup Services (Q03B-002)				1,229	
Admin and Sup Services (QZEA-001)					29,220
Admin and Sup Services (QZEA-002)					2,294
				30,779	31,514
Expenses:					
Office expenses				30,779	31,514
Excess of revenue over expenses	\$		\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget	2021	2020
Revenue:				
Community Based Initiatives (NPCV)	\$		\$ 	\$ 228,089
Community Based Initiatives (Q2BW-001)			171,067	
			171,067	228,089
Deferred revenue, beginning of year				99,344
			171,067	327,433
Expenses:				
Projects and programs			171,067	327,433
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Pension Plan Admin & Non-Stat (Q31U-001)\$		\$ 37,743	\$
Expenses: Wages and benefits		37,743	
Excess of revenue over expenses \$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
ESA STEPS 5-6 (Q302-001)	\$ 	\$ 208	\$
ESA STEPS 5-6 (Q302-002)		1,407	
		1,615	
Expenses:			
Consulting		1,615	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
ESA-CSMWG STEPS 5-6 (Q3N8-001)	\$ 	\$ 24,000	\$
ESA-CSMWG STEPS 5-6 (Q3NJ-001)		6,000	
		30,000	
Expenses:			
Consulting		30,000	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021	2020	
Revenue:						
Management Support (Q31U-001)	\$		\$		\$	31,490
Management Support (Q38Y-001)				5,100		
				5,100		31,490
Expenses:				F 400		24 400
Office and Administration				5,100		31,490
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021		
Revenue: Daycares (Q3R7-001)	\$ 	\$	36,555	\$		
Deferred revenue, end of year			(36,555)			
Excess of revenue over expenses	\$ 	\$		\$		

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: COVID-19 LEDSP (Q3QP-001)	\$		\$ 180,931	\$
Expenses:				
Projects and programs			80,931	
Wages and benefits			100,000	
			180,931	
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		
Revenue: COVID-19 ICSF2 EMAP (Q3G6-001)	\$ 	\$ 191,820	\$	
Expenses:				
Projects and programs		91,820		
Wages and benefits		100,000		
		191,820		
Excess of revenue over expenses	\$ 	\$ 	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021			2020
Revenue: COVID-19 ICSF3 EMAP (Q3SJ-001)	\$ 	\$	318,468	\$	
Expenses:					
Projects and programs			218,468		
Wages and benefits			100,000		
			318,468		
Excess of revenue over expenses	\$ 	\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: ICSF2 Perimeter Security (Q3G8-001)	\$ 	\$ 59,748	\$
Expenses: Wages and benefits		59,748	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020	
Revenue: ICSF3 Perimeter Security (Q3SO-001)	\$ 	\$ 454,200	\$ 	
Expenses:				
Wages and benefits		100,000		
Projects and programs		300,000		
Office expenses		54,200		
		454,200		
Excess of revenue over expenses	\$ 	\$ 	\$ 	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021		
Revenue:						
ICSF3 Envelope 2 EMAP (Q3T4-001)	\$		\$	200,000	\$	
Expenses:						
Projects and programs				100,000		
Wages and benefits				100,000		
				200,000		
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

Budget 2021 2020 Revenue: Response (Q3FP-001) \$ \$ \$ 955,789 ----Expenses: Projects and programs 400,000 ------Wages and benefits 315,000 -----Office expenses 55,789 -----Donations and other 185,000 ------955,789 -----Excess of revenue over expenses \$ ---\$ --\$ --

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021	2020
Revenue: CAP-Planning Proj-INFRA (Q3B2-001)	\$	46,301	\$		\$ 100,000
Expenses: Projects and programs		46,301			100,000
Excess of revenue over expenses	\$		\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	I	Budget	2021	2020
Revenue: Community Buildings (NTMW)	\$		\$ 	\$ 44,547
Expenses: Projects and programs				44,547
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

Year ended March 31, 2021, with comparative information for 2020

	Budget	2021	2020
Revenue: A&C – Water -<1.5M (Q34X-001)	\$ 	\$ 	\$ 140,000
Expenses:			
Excess of revenue over expenses	\$ 	\$ 	\$ 140,000

During 2020, the Government expended \$140,000 on capital equipment for water services.

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Community buildings (Q3BK-001)	\$ 	\$ 105,029	\$ 105,029
Community buildings (Q3BK-002)		44,547	
		149,576	105,029
Expenses:			
Operations and maintenance		205,486	306,081
Salaries, wages, and benefits		147,908	·
Amortization		23,931	23,931
		377,325	330,012
Deficiency of revenue over expenses	\$ 	\$ (227,749)	\$ (224,983)

Supplemental Schedule of Indigenous Services Canada Revenue

	E	2021	2020	
Revenue: Electrical systems (Q3BI-001)	\$	 \$	4,549	\$ 4,549
Expenses: Operating and maintenance			4,549	4,549
Excess of revenue over expenses	\$	 \$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	I	Budget	2021		2020
Revenue: Fire protection (Q3BG-001)	\$		\$	56,421	\$ 56,421
Expenses: Operating and maintenance Salaries, wages and benefits				44,934 8,300	48,121 8,300
				53,234	56,421
Excess of revenue over expenses	\$		\$	3,187	\$

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget	2021	2020
Revenue:				
Fire protection (Q3CI-001)	\$		\$ 10,245	\$ 8,910
Fire protection (Q3CI-002)			6,000	
			16,245	8,910
Expenses:				
Operating and maintenance – Mutual A	id Insurance		16,245	8,910
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
Fire protection (Q3FB-001)	\$		\$ 250,000	\$
Deferred revenue, end of year			(65,543)	
			184,457	
Expenses				
Excess of revenue over expenses	\$		\$ 184,457	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue:				
Maintenance management (Q3BO-001)	\$		\$ 71,700	\$ 71,700
Maintenance management (Q3BO-002)				15,536
			71,700	87,236
Expenses:				
Salaries, wages and benefits			42,400	87,236
Tech Services			29,300	
			71,700	87,236
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021	2020
Revenue:				
Roads and bridges (Q3BH-001)	\$ 	\$	729,316	\$ 729,316
Expenses:				
Operating and maintenance			233,514	413,970
Salaries, wages, and benefits			156,212	,
Amortization			114,129	113,981
			503,855	527,951
Excess of revenue over expenses	\$ 	\$	225,461	\$ 201,365

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021	2020
Revenue: Solid waste (Q3BT-001)	\$		\$	273,040	\$ 273,040
Expenses:	Ť		•	-,	-)
Operating and maintenance				113,214	410,779
Salaries, wages, and benefits				139,826	
Amortization				20,000	29,984
				273,040	440,763
Deficiency of revenue over expenses	\$		\$		\$ (167,723)

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021		2020
Revenue:						
Wastewater systems (Q35A-001)	\$		\$	306.642	\$	36,042
Wastewater systems (Q35A -002)	•		·	61,816	•	35,998
· · · · ·				368,458		72,040
Expenses:						
Operating and maintenance				83,633		72,745
Salaries, wages, and benefits				139,826		
Amortization				125,406		115,422
				348,865		188,167
Excess (deficiency) of revenue over expenses	\$		\$	19,593	\$	(116,127)

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021		2020
Revenue:						
Water systems (Q35B-001)	\$		\$	867,615	\$	438,430
Water systems (Q35B-002)	Ŧ		Ŧ	2,107	+	50,056
Water systems (Q35B-003)				39,602		
				909,324		488,486
Expenses:						
Operating and maintenance				92,084		359,552
Salaries, wages, and benefits				163,756		
Amortization				373,153		373,153
				628,993		732,705
Excess (deficiency) of revenue over expenses	\$		\$	280,331	\$	(244,219)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Fire Smart (Q3FS-001)	\$ 	\$ 50,000	\$
Deferred revenue, end of year		(35,000)	
		15,000	
Expenses:			
Salaries, wages and benefits		15,000	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Community Based Initiatives (Q2BW-001)	\$ 	\$ 81,225	\$
Expenses: Repairs and maintenance		81,225	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Planning Design and Construction (Q38L-001) \$	450,000	\$ 450,000	\$ 450,000
Expenses:			
Repairs and maintenance			450,000
Excess of revenue over expenses	450,000	450,000	
Amount expended for capital purposes	450,000	450,000	
Excess of funding over expenditures \$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget			2021	2020	
Revenue:						
Construction (Q3AA-001)	\$		\$	624,375	\$ 1,001,647	
Expenses:						
Repairs and maintenance					1,001,647	
Excess of revenue over expenses				624,375		
Amount expended for capital purposes				624,375		
Excess of revenue over expenses	\$		\$		\$ 	

Supplemental Schedule of Indigenous Services Canada Revenue

	I	Budget	2021	2020
Revenue: Renovation (Q3AB-001)	\$		\$ 100,000	\$ 400,000
Expenses: Repairs and maintenance			100,000	400,000
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: Lot servicing (Q3AC-001)	\$		\$ 125,000	\$ 250,000
Expenses: Repairs and maintenance			125,000	250,000
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: IT Government capital development (Q32H-001)	\$ 	\$ 	\$ 49,500
Expenses: Repairs and maintenance			49,500
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: HR Government capital development (Q32K-001)	\$ 	\$ 	\$ 10,183
Expenses: Repairs and maintenance			10,183
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: HR Government capital development (Q32K-002)	\$ 	\$ 	\$ 10,577
Expenses: Repairs and maintenance			10,577
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Capacity and innovation (Q3AD-001-004)	\$ 	\$ 	\$ 261,291
Expenses: Repairs and maintenance			261,291
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Management Support (Q38Y-001)	\$ 	\$ 	\$ 5,100
Expenses: Repairs and maintenance			5,100
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	ł	Budget	2021	2020
Revenue: Risk management (Q32N-002)	\$		\$ 	\$ 75,000
Expenses: Repairs and maintenance				75,000
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: Capital Planning Project (Q3B2-001)	\$		\$ 334,800	\$ 234,800
Expenses: Repairs and maintenance			334,800	234,800
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
First Nation & Inuit – Summer Work			
Experience Program (Q26F-001)	\$ 39,362	\$ 39,362	\$ 68,486
First Nation & Inuit – Summer Work			
Experience Program (Q26F-002)		31,958	
	39,362	71,320	68,486
Expenses:			
Wages	39,362	71,320	68,486
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget	2021	2020
Revenue: First Nations & Inuit – Skills Link Information and Communication (Q26G-001)	ו \$		\$ 	\$ 35,840
Expenses: Wages				35,840
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Service Delivery (Q2AF-001)	\$ 576,110	\$ 576,110	\$ 576,110
Service Delivery (Q2AF-002)		80,460	
Other revenue		15,518	5,125
	576,110	672,088	581,235
Expenses:			
Wages and benefits	452,633	518,166	451,611
General administrative	46,279	87,075	94,941
Travel	27,000	19,423	63,427
Training and development	11,050	279	5,981
Utilities and telephone	7,700	9,150	8,422
Interest and bank charges	850	5,400	3,532
Professional fees	15,100	15,550	15,550
Governance and restructuring	3,000	1,277	
Program	7,498		
Community enhancement	5,000	250	6,246
	576,110	656,570	649,710
Excess (deficiency) of revenue over			
expenses	\$ 	\$ 15,518	\$ (68,475)

Supplemental Schedule of Indigenous Services Canada

	E	Budget	2021	2020
Revenue:				
Basic Needs (Q29W-001)	\$ 2,1	73,369	\$ 2,173,369	\$ 2,716,712
Basic Needs (Q29W-002)			308,880	
Basic Needs (Q29W-003)			308,880	
Deferred revenue, beginning of year			270,681	143,447
Deferred revenue, end of year			(1,266,740)	(270,681)
	2,1	73,369	1,795,070	2,589,478
Expenses:				
Basic Needs	2,1	73,369	1,534,163	2,589,478
COVID related programs			260,907	
	2,1	73,369	1,795,070	2,589,478
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Special Needs (Q2A6-001)	\$ 71,745	\$ 71,745	\$ 116,586
Special Needs (Q2A6-002)		37,346	70,000
Deferred revenue, beginning of year		181,288	112,059
Deferred revenue, end of year		(241,091)	(181,288)
	71,745	49,288	117,357
Expenses:			
Special Needs	71,745	49,288	117,357
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Social Assistance Employment &			
Training (Q2A0-001)	\$ 362,003	\$ 362,003	\$ 362,003
Deferred revenue, end of year		(70,000)	
	362,003	292,003	362,003
Expenses:	,	- ,	,
Home to work program	362,003	292,003	362,003
Deficiency of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
In-Home Care (Q2BF-001)	\$ 100,000	\$ 158,057	\$ 137,040
Deferred revenue, beginning of year		60,932	34,339
Deferred revenue, end of year		(127,610)	(60,932)
	100,000	91,379	110,447
Expenses:			
In-Home Care	100,000	91,379	110,447
Deficiency of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021		2020
Revenue:				
Response (Q3FP-001)	\$ 	\$ 	\$	125,000
Deferred revenue, beginning of year		72,232	-	
Deferred revenue, end of year		(72,232)		(72,232)
				52,768
Expenses:				
COVID program expenditure				52,768
Deficiency of revenue over expenses	\$ 	\$ 	\$	

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Child Out of Parental Home (Q2A1-001)	\$ 4,760	\$ 4,760	\$ 5,936
Deferred revenue, beginning of year		14,701	14,341
Deferred revenue, end of year		(18,516)	(14,701)
	4,760	945	5,576
Expenses:			
Child Out of Parental Home	4,760	945	5,576
Deficiency of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Indigenous Services Canada:			
Maintenance - foster homes (Q2BY-001)	\$ 972,983	\$ 972,983	\$ 972,983
Prevention – foster homes (Q2C3-001)	443,040	443,057	147,680
Prevention – foster homes (Q2C3 -002)		400,001	
Province of Alberta	361,600	852,718	493,821
Other Government of Canada		115,413	
Transfer from (to) General Operations			275,455
	1,777,623	2,784,172	1,889,939
Deferred revenue:	.,,•=•	_,. • .,	.,,
Beginning of year			
End of year		(1,310,007)	
	1,777,623	1,474,165	1,889,939
Expenses:			
Wages	829,129	1,222,206	1,034,121
Program costs	1,453,596	140,101	741,948
Training	219,000	10,161	10,694
Travel		33,150	54,638
Children's Special Allowance		1,095	34,389
Utilities and telephone		6,352	4,268
Professional fees		286	
Vehicles	51,000	39,520	9,553
Office and supplies		6,087	141
Promotion		2,717	187
Insurance		678	
Maintenance		11,662	
Consulting fees		150	
	2,552,725	1,474,165	1,889,939
Excess of revenue over expenses	\$ (775,102)	\$	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Indigenous Services Canada: Maintenance - group homes (Q2BZ-001)	\$ 1,429,849	\$ 1,429,849	\$ 1,429,849
Expenses:			
Program costs	1,429,849	1,429,849	1,429,849
Excess of revenue over expenses	\$	\$	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue: Indigenous Services Canada: Maintenance - kinship care (Q2C1-001)	\$ 261,578	\$ 261,578	\$ 261,578
Expenses: Program costs	261,578	261,578	261,578
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue: Indigenous Services Canada: Maintenance - post-adoption subsidies (Q2C2-001)	\$ 158,370	\$ 158,370	\$ 158,370
Expenses: Program costs	158,370	158,370	158,370
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:	A 007 000	*	407.005
Province of Alberta	\$ 207,000	\$ 322,680 \$ 25,422	5 107,365
Other program funding Transfer from Early Intervention			 107,364
Deferred revenue:			
Beginning of year		444,742	279,235
End of year		(743,470)	(444,742)
	207,000	49,374	49,222
Expenses:			
Wages and benefits		49,374	49,222
Program costs			
Training			
Office and Supplies			
		49,374	49,222
Excess of revenue over expenses	\$ 207,000	\$ \$	S

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Indigenous Services Canada – Fixed:			
Prevention, least disruptive			
measures (Q2C3-001)	\$ 73,500	\$ \$	36,920
Province of Alberta			180,864
Other program funding			22,109
Transfer from Family Enhancement		101,015	46,522
Transfer to Early Childhood Development			(107,364)
`	73,500	101,015	179,051
Deferred revenue:			
Beginning of year			
End of year			
	73,500	101,015	179,051
Expenses:			
Wages and benefits		46,922	63,230
Program costs		26,328	20,348
Training		2,815	65,882
Travel		5,563	17,017
Utilities and telephone		1,500	950
Vehicles		7,963	9,977
Office and supplies		60	1,557
Promotion		9,706	90
Maintenance		158	
		101,015	179,051
Excess of revenue over expenses	\$ 73,500	\$ \$	

Supplemental Schedule of Indigenous Services Canada

	E	Budget	2021	2020
Revenue: Other program funding	\$		\$ \$	
Deferred revenue:				
Beginning of year			119,870	119,870
End of year			(119,870)	(119,870)
Expenses:				
Program costs				
Excess of revenue over expenses	\$		\$ \$	

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue:			
Indigenous Services Canada – Fixed:			
Prevention, least disruptive measures (Q2C3-001)	\$ 443,058	\$ \$	258,458
Transfer to Early Intervention		(101,015)	(46,522)
	443,058	(101,015)	211,936
Deferred revenue:			
Beginning of year		703,932	633,934
End of year		(443,549)	(703,932)
	443,058	159,368	141,938
Expenses:			
Wages and benefits		159,368	141,768
Program costs			170
Support services			
		159,368	141,938
Excess of revenue over expenses	\$ 443,058	\$ \$	

Supplemental Schedule of Indigenous Services Canada

	Budget	2021	2020
Revenue: Province of Alberta	\$ 	\$ \$	
Deferred revenue:			
Beginning of year		84,414	84,414
End of year		(84,414)	(84,414)
Expenses:			
Program costs			
Excess of revenue over expenses	\$ 	\$ \$	

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget	2021	2020	
Revenue: FN School Formula (Q24F-001)	\$		\$	\$	835,395
Deferred revenue:					
Beginning of year (Q24F)	1	,213,583		835,395	
End of year (Q24F)				(835,395)	(835,395)
i	1	,213,583			
Excess of revenue over expenses	\$ 1	,213,583	\$	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021	2020
Revenue:					
FN School Formula Designations (Q24F-001)	\$	538,517	\$	538,516 \$	431,986
Other income	T	12,000	1	4,859	8,064
		550,517		543,375	440,050
Deferred revenue:					
Beginning of year					
End of year				(95,662)	
		550,517		447,713	440,050
Expenses:					
Bank charges and interest				3	46
Contractors		1,899		1,899	12,120
Conferences		5,000			
Food and groceries				775	
Gifts and donations				150	1,080
Inspectors		2,275		2,535	
Maintenance		40,000		20,902	22,379
Miscellaneous				423	6,912
Office		9,000		5,972	4,981
Salaries and benefits		354,353		281,523	286,685
Supplies		36,000		14,014	20,069
Travel		5,000		3,163	4,229
Utilities		85,000		98,794	83,678
Vehicle		12,000		2,089	10,407
		550,527		432,242	452,586
Excess of revenue over expenditures		10		15,471	(12,536)
Tangible Capital Assets				15,472	
Excess (deficit) of revenue over expenses \$		10	\$	(1) \$	(12,536)

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2020
Revenue: FN School Formula (Q24F-001)	\$		\$ 400,000	\$
Expenses:				
Contractors			196,481	
Salaries and benefits			203,519	
			400,000	
Excess of revenue over expenses	\$		\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

Other income - - - 8,101 1,823,192 1,762,352 1,174,012 Deferred revenue: Beginning of year -		Budget	2021	2020
Other income - - 8,101 1,823,192 1,762,352 1,174,012 Deferred revenue: Beginning of year - 8 3 3 -	Revenue:			
Other income	FN School Formula (Q24F-001) \$	5 1,823,192	\$ 1,762,352 \$	1,165,911
Deferred revenue: -				8,101
Beginning of year 5-566 5-566 5-566 5-566 5-566 10,00 1.700 1.000 1.070 5-566 5.566		1,823,192	1,762,352	1,174,012
End of year (172,017) 1,823,192 1,590,335 1,174,012 Expenses: Advertising and promotion 3,500 27 2,915 Awards, scholarships and grants 15,000 10,770 Books 3,000 4,254 2,400 Conference and workshops 4,000 6,808 3,616 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 - Entertainment 1,000 88 336 Extracurricular activities 12,000 10,702 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Hoeting costs 1,000 726 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,700	Deferred revenue:			
End of year (172,017) 1,823,192 1,590,335 1,174,012 Expenses: Advertising and promotion 3,500 27 2,915 Awards, scholarships and grants 15,000 10,770 Books 3,000 4,254 2,400 Conference and workshops 4,000 6,808 3,616 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 - Entertainment 1,000 88 336 Extracurricular activities 12,000 10,702 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Hoeting costs 1,000 726 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,700	Beginning of year			
1,823,192 1,590,335 1,174,012 Expenses: Advertising and promotion 3,500 27 2,915 Awards, scholarships and grants 15,000 10,770 Books 3,000 4,254 2,400 Contractors 38,000 435 122 Conference and workshops 4,000 6,808 3,619 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,702 Equipment 5,665 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Heeting costs 1,000 725 Meeting costs 1,000 725 Professional development 15,000 2,957 3,700 Professional fees - 5,110			(172,017)	
Advertising and promotion 3,500 27 2,915 Awards, scholarships and grants 15,000 10,770 Books 3,000 4,254 2,400 Contractors 38,000 4,355 125 Conference and workshops 4,000 6,808 3,611 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,700 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Hoenorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,702 Professional fees 5,110		1,823,192		1,174,012
Advertising and promotion 3,500 27 2,915 Awards, scholarships and grants 15,000 10,770 Books 3,000 4,254 2,400 Contractors 38,000 4,355 125 Conference and workshops 4,000 6,808 3,611 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,700 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Hoenorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,702 Professional fees 5,110	Expenses:			
Awards, scholarships and grants 15,000 10,770 Books 3,000 4,254 2,400 Conference and workshops 4,000 6,808 3,615 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 338 Extracurricular activities 12,000 10,707 Equipment 5,666 Food and groceries 5,500 995 1,499 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional fees 2,957 Rentals 100 Sports programs 2,000 990 Stalaries and benefits 1,352,026		3.500	27	2.915
Books 3,000 4,254 2,409 Contractors 38,000 435 125 Conference and workshops 4,000 6,808 3,615 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,707 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Hoenorariums 1,000 722 Meeting costs 1,000 722 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,702 Spocial projects 5,110 Sports programs <td></td> <td>,</td> <td></td> <td>,</td>		,		,
Contractors 38,000 435 125 Conference and workshops 4,000 6,808 3,611 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,707 Equipment 5,665 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 100 Sports programs 2,000 990 Stalaries and benefits		,		2.409
Conference and workshops 4,000 6,808 3,619 Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 338 Extracurricular activities 12,000 10,707 Equipment 5,666 Food and groceries 5,500 995 1,409 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 725 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional fees 2,957 Rentals 2,957 Rentals 100 Special projects 5,110 Supplies 2,000 4,014 17,400 Travel 20,000 <td< td=""><td>Contractors</td><td></td><td></td><td>125</td></td<>	Contractors			125
Cultural protocol 9,000 2,959 8,151 Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,707 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,956 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies		,		
Elders 40,000 175 Entertainment 1,000 88 336 Extracurricular activities 12,000 10,707 Equipment 5,666 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,706 Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000	•	,		
Entertainment 1,000 88 336 Extracurricular activities 12,000 10,707 Equipment 5,650 Food and groceries 5,500 995 1,490 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776				
Extracurricular activities 12,000 10,707 Equipment 5,668 Food and groceries 5,500 995 1,490 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,705 Professional fees 2,957 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,122 Travel 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235				336
Equipment 5,665 Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,122 Travel 20,000 40,41 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 <				
Food and groceries 5,500 995 1,496 Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,700 Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557				
Gifts and donations 7,000 10,686 1,702 Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,954 Rentals 100 Special projects 100 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557 Transfer to Other Departments (41,097)		5.500	995	
Honorariums 1,000 725 Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,957 Rentals 100 Special projects 100 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557 Transfer to Other Departments (41,097) (6,418		,		1,702
Meeting costs 1,000 1,524 17 Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,957 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557 Transfer to Other Departments (41,097) (6,418				725
Memberships 3,000 475 Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,957 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)			1.524	17
Office 17,750 13,943 23,647 Professional development 15,000 2,957 3,709 Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)				
Professional development 15,000 2,957 3,709 Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)	•		13.943	23.647
Professional fees 2,954 Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,125 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)				3,709
Rentals 100 Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)	•			
Special projects 5,110 Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)	Rentals		100	
Sports programs 2,000 990 Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)	Special projects			5,110
Salaries and benefits 1,352,026 1,308,122 847,231 Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)		2.000		990
Supplies 50,000 45,768 9,129 Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)			1.308.122	
Travel 20,000 4,014 17,400 1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)				9,129
1,599,776 1,414,100 948,037 Excess of revenue over expenditures before transfers 223,416 176,235 225,975 Transfers between programs: Transfer to Administration (182,319) (176,235) (219,557) Transfer to Other Departments (41,097) (6,418)				17,400
Transfers between programs:(182,319)(176,235)(219,557)Transfer to Administration(182,319)(176,235)(219,557)Transfer to Other Departments(41,097)(6,418)				948,037
Transfers between programs:(182,319)(176,235)(219,557)Transfer to Administration(182,319)(176,235)(219,557)Transfer to Other Departments(41,097)(6,418)			170.007	
Transfer to Administration(182,319)(176,235)(219,557)Transfer to Other Departments(41,097)(6,418)	Excess of revenue over expenditures before transfers	s 223,416	176,235	225,975
Transfer to Administration(182,319)(176,235)(219,557)Transfer to Other Departments(41,097)(6,418)	Transfers between programs:			
Transfer to Other Departments (41,097) (6,418)		(182,319)	(176.235)	(219,557)
				(6,418)
Excess of revenue over expenses \$ \$ \$	Excess of revenue over expenses \$	<u>.</u>	\$ \$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		2020
Revenue:				
FN School Formula (Q24F-001)	\$ 1,482,128	\$ 1,441,568	\$	1,032,731
Other income				8,699
	1,482,128	1,441,568		1,041,430
Deferred revenue:				
Beginning of year				
End of year		(456,383)		
	1,482,128	985,185		1,041,430
Expenses:	, - , -	,		,- ,
Advertising and promotion	5,000			4,825
Awards, scholarships and grants	7,000	384		5,839
Books	3,000	1,959		2,011
Contractors	30,500	167		1,263
		71		
Conference and workshops	3,000			1,961
Cultural protocol	5,000	3,025		400
Elders	2,500			540
Entertainment	1,000	357		444
Extracurricular activities	6,000	750		5,079
Equipment				26
Food and groceries	3,500	483		4,833
Gifts and donations	7,000	11,671		4,309
Honorariums	1,000			200
Interest expense		2		17
Licenses, permits and fees	586	75		-
Maintenance				2,572
Meeting costs	1,000	1,332		17
Memberships	3,000	475		-
Office	16,363	10,890		25,102
Post secondary				5,002
Professional development	9,000	32		6,58
Professional fees				2,29
Special projects				17,34
Sports programs	12,000	569		11,563
Salaries and benefits	1,159,466	778,043		759,312
Supplies	37,000	23,563		8,520
Travel				
	20,000	7,180		13,529
Vehicle expenses	1,000			207
	1,333,915	841,028		884,031
Excess of revenue over expenditures before transfers	148,213	144,157		157,399
Transfers between programs:				
Transfer to Administration	(148,213)	(144,157)		(146,773
Excess of revenue over expenditures				10,626
Tangible Capital Assets			<u>.</u>	8,488
Excess of revenue over expenses	\$	\$	\$	2,138

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
_			
Revenue:			
FN School Second Level (Q24K-001)	\$ 632,317	\$ 632,317	\$ 528,477
Deferred revenue:			
Beginning of year	311,640	311,640	
End of year		(715,673)	(311,640)
	943,957	228,284	216,837
Expenses:			
Awards, scholarships and grants	5,000		1,230
Books	1,000	500	440
Contractors	367,000	29,314	855
Conference and workshops	30,000	175	25,122
Food and groceries	10,000	1,690	93
Gifts and donations		20,359	
Office		1,025	819
Sports programs		600	
Salaries and benefits	93,476	87,643	133,394
Supplies	3,000	15,537	1,732
Travel	1,000	586	304
	510,476	157,429	163,989
Excess of revenue over expenditures before transfers	433,481	70,855	52,848
Transfers between programs:			
Transfer to Administration	(63,232)	(63,232)	(52,848)
Excess of revenue over expenditures	\$ 370,249	\$ 7,623	\$
Tangible Capital Assets		7,623	
Excess of revenue over expenditures	\$ 370,249	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021		2020
Revenue:						
Indigenous Services Canada ISC (Q26G)	۴		۴	101 010	۴	4 4 0 0 4 4
Other income	\$		\$	191,349	\$	142,844 4,500
				191,349		147,344
				191,349		147,344
Deferred revenue:						
Beginning of year		88,456		88,456		
End of year				(189,563)		(88,456)
		88,456		90,242		58,888
Expenses:		,		,		,
Books		5,000				
Contractors		26,000		21,560		24,375
Conference and workshops		10,000		21,000		2,152
Cultural protocol		10,000				2,102
Elders		1,000		450		
Extracurricular activities		1,000				259
Food and groceries		3,000		940		2,088
Gifts and donations		4,000		4,330		500
Honorariums		1,000		2,350		525
Office		5,000		2,000		440
Post secondary						641
Rentals				3,500		
Special projects						10,875
Salaries and benefits		1,000		56,421		655
Supplies		17,456		691		286
Travel		5,000				1,808
		88,456		90,242		44,604
Excess of revenue over expenditures before transfers						14,284
Transfers between programs:						
						(44.004)
Transfer to Administration						(14,284)
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
EPP – Structural Readiness (Q274-001)	\$ 140,780	\$ 140,780	\$ 98,450
Deferred revenue:			
Beginning of year	117,663	117,663	116,000
End of year			(117,663)
`	258,443	258,443	96,787
Expenses:			
Contractors	63,939	104,408	
Conferences & Workshops	15,013	13,171	
Salaries and benefits	63,423	104,980	90,205
Travel	7,000		6,513
Office			69
	149,375	222,559	96,787
Excess of revenue over expenditures before transfers	109,068	35,884	
Transfers between programs:			
Transfer to Administration	(109,068)	(35,884)	
	(111,000)	(,)	
Excess of revenue over expenditures	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
FN Sch Targeted HCSE (Q28N-001)	\$ 278,037	\$ 324,321	\$ 474,024
Other income			6,782
	278,037	324,321	480,806
Expenses:			
Contractors	14,354		
Gifts and donations		150	
Office	2,340	63	
Professional fees			56,164
Professional development	2,000		200
Special projects			1,150
Salaries and benefits	255,663	309,794	369,491
Supplies	3,680	1,947	3,565
Travel		85	2,833
	278,037	312,039	433,403
Excess of revenue over expenditures before transfers	 	 12,282	 47,403
Transfers between programs:			
Transfer to Administration		(10 000)	(47 402)
		(12,282)	(47,403)
Excess of revenue over expenditures	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		2020
Revenue:				
Post Secondary student support				
program (Q29A-001)	\$ 1,545,305	\$ 1,587,304	\$	1,487,457
Other income		φ 1,001,001 	Ψ	71,304
	1,545,305	1,587,304		1,558,761
Deferred revenue:	~~~~	~~~~~		
Beginning of year	68,295	68,295		
End of year		(235,218)		(68,295)
	1,613,600	1,420,381		1,490,466
Expenses:				
Advertising and promotion	1,000			713
Awards, scholarships & grants	15,000	19,000		13,159
Bank charges		20		15
Books	50,000	56,600		49,980
Contractors	22,200	9,865		
Conference and workshops	2,000	567		1,422
COVID-19	207,699			14,900
Cultural protocol	100			100
Elders	500			204
Equipment				1,318
Food and groceries				9,248
Gifts and donations	6,000	894		1,156
Maintenance				8,731
Meeting costs	500	34		75
Membership		1,000		
Office	6,760	4,861		5,018
Post secondary	993,000	1,079,131		966,543
Professional development	3,000	225		9,067
Rentals	100			
Salaries and benefits	17,946	31,168		139,426
Special projects				4,957
Supplies	26,000	37,520		14,376
Travel	30,000	1,320		20,649
	1,381,805	1,242,205		1,261,057
Excess of revenue over expenditures before transfers	231,795	178,176		229,409
Transfers between programs:				
Transfer to Administration	(231,795)	(238,096)		(223,119)
	(201,190)	(200,000)		,
Transfer to Other Departments				(6,290)
Excess (deficit) of revenue over expenditures		(59,920)		
Tangible Capital Assets		3,619		
Excess (deficit) of revenue over expenditures	\$	\$ (63,539)	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	E	Budget	2021	2021		
Revenue: Post Secondary student support program (Q29A-002)	\$		\$ 274,596	\$		
Expenses: COVID-19			269,680			
Excess of revenue over expenditures before	e transfers		4,916			
Transfers between programs: Transfer to Administration			(4,916)			
Excess of revenue over expenses	\$		\$ 	\$		

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Provincial School Tuition (Q2EG-001)	\$ 1,926,039	\$ 2,103,750	\$
Expenses: Contractors	1,926,039	2,103,750	
Excess of revenue over expenses	\$	\$	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021	2020
Revenue: Provincial School Tuition (Q2EG-001)	\$ 	\$	464,303	\$
Deferred revenue: Beginning of year				
End of year			(464,303)	
Excess of revenue over expenses	\$ 	\$		\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budge	t	2021	2020
Revenue:				
Provincial School Tuition (Q2EG-001) \$	- S	- \$		\$ 63,534
Deferred revenue:				
Beginning of year	63,53	4	63,534	
End of year	-			(63,534)
	63,53	4	63,534	
Expenses:				
Salaries and benefits	-		57,074	
Supplies	-	-	107	
	-	-	57,181	
Excess of revenue over expenditures before transfers	63,53	4	6,353	
Transfers between programs:				
Transfer to Administration	-	-	(6,353)	
Excess of revenue over expenses \$	63,534	1 9	6	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021		2020
Revenue: Provincial School Transport (Q2EL-001)	\$ 1,027,551	\$ 627,551	\$	717,239
Other income	15,672	11,000	Ψ	33,319
	1,043,223	638,551		750,558
Deferred revenue:				
Beginning of year				
End of year		(217,038)		
	1,043,223	421,513		750,558
Expenses:				
Contractors	396,600	196,480		419,266
Conference and workshops		150		
COVID-19	2,000	2,968		
Drug testing		4,613		
Food and groceries		426		1,515
Gifts and donations	1,000	200		917
Lease interest	10,350	105		1,173
Licenses, permits and fees	500	2,803		
Maintenance	5,500	2,213		
Meeting costs	2,000	1,150		
Office	6,330	6,441		24,348
Professional development	2,000	1,490		620
Salaries and benefits	269,693	19,674		228,455
Supplies	2,000	1,001		
	2,000	1,340		2,107
Vehicle expenses	190,000	97,990		178,409
	889,973	339,044		856,810
Excess of revenue over expenditures before transfers	153,250	82,469		(106,252)
Transfers between programs:				
Transfer to Administration	(102,755)	(102,755)		(71,724)
Excess of revenue over expenditures	50,495	(20,286)		(177,976)
Tangible Capital Assets		4,256		287,593
Excess of revenue over expenses	\$ 50,495	\$ (24,542)	\$	(465,569)

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Provincial/Private Administration			
2 nd Lev (Q2EO-001)	\$ 128,303	\$ 128,403	\$
Excess of revenue over expenditures before transfers	128,303	128,403	
Transfers between programs:			
Transfer to Administration	(128,303)	(128,403)	
Excess of revenue over expenditures	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Provincial/Private Student Support (Q2EP-001)	\$ 	\$ 101,500	\$
Deferred revenue:			
Beginning of year			
End of year		(93,667)	
		7,833	
Expenses:			
Contractors		7,833	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: COVID-19 Safe Re Elementary/Secondary (Q2JB-001)	\$ 	\$ 272,733	\$
Deferred revenue:			
Beginning of year			
End of year		(233,228)	
i		39,505	
Expenses:			
Contractors		1,320	
COVID-19		50	
Gifts and donations		275	
Maintenance		442	
Supplies		37,418	
		39,505	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

		Budget		2021		2020
Revenue: COVID-19 Safe Re Elementary/Secondary (Q2JB-001)	\$		\$	20,531	\$	
	Ψ		Ψ	20,001	Ψ	
Deferred revenue:						
Beginning of year						
End of year				(20,531)		
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Pension Plan Admin & Non-Stat (Q31U-001)	\$ 1,509	\$ 1,509	\$
Expenses: Pension Plan Employer	1,509	1,509	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: CPP/QPP & Pension – Other Employer (Q31X-001)	\$ 3,805	\$ 3,805	\$
Expenses:			
Pension Plan Employer	907	907	
CPP Employer	2,898	2,898	
<u>.</u>	3,805	3,805	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Fit Up of Education Facilities (Q36M-001)	\$ 13,960	\$ 13,960	\$ 13,680
Expenses:			
Maintenance	13,960	1,716	13,680
Supplies		344	
	13,960	2,060	13,680
Excess of revenue over expenses		11,900	
Tangible Capital Assets		11,900	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Fit Up of Education Facilities (Q36M-002)	\$ 	\$ 48,097	\$
Expenses:			
COVID-19		18,870	
Gifts and donations		5,100	
Rentals		16	
Supplies		14,521	
		38,507	
Excess of revenue over expenses		9,590	
Tangible Capital Assets		9,590	
Deficiency of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	В	udget	2021	2020	
Revenue: Capital Planning Project Education Q36N-001)	\$		\$ 10,000	\$	
Deferred revenue:					
Beginning of year					
End of year			(10,000)		
Excess (deficiency) of revenue over expenses	\$		\$ 	\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: COVID-19 School Reopening (Q36R)	\$ 	\$ 48,204	\$
Expenses:			
Contractors		440	
COVID-19		33,873	
Office		320	
Supplies		46	
		34,679	
Excess of revenue over expenditures		13,525	
Tangible Capital Assets		13,525	
Excess of revenue over expenditures	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Reno/Additions (Q36R-002)	\$ 25,000	\$ 25,000	\$
Expenses:			
Contractors	25,000	23,485	
Salaries and benefits		1,515	
	25,000	25,000	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021		2020
Revenue:	¢ 40.000	¢	40.000	¢	
Reno/Additions (Q36R-003)	\$ 40,000	\$	40,000	\$	
Expenses:					
Salaries and benefits			2,786		
Maintenance			1,358		
			4,144		
Excess of revenue over expenses	40,000		35,856		
Tangible Capital Assets			35,856		
Excess of revenue over expenses	\$ 40,000	\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Reno/Additions (Q36R-004)	\$ 26,738	\$ 26,738	\$
Expenses:			
Contractors	791	351	
Maintenance	20,328	20,044	
Salaries and benefits	3,188	3,912	
	24,307	24,307	
Excess of revenue over expenses before transfers	2,431	2,431	
Transfers between programs:			
Transfer to Administration	(2,431)	(2,431)	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Reno/Additions (Q36R-005)	\$ 	\$ 125,605	\$
Deferred revenue:			
Beginning of year			
End of year		(125,605)	
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Community Buildings (Q3BK-001)	\$ 12,391	\$ 12,391	\$ 12,391
Expenses:			
Repairs and maintenance	12,391	12,391	12,391
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue: Maintenance Management (Q3BO-001)	\$ 20,200	\$ 20,200	\$ 20,200
Expenses: Salaries and benefits	20,200	20,200	20,200
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
FN School Kindergarten (Q24L-001)	\$ 	\$ 	\$ 288,983
Deferred revenue:			
Beginning of year (Q24L)		202,504	
End of year (Q24L)		(202,504)	(202,504)
			86,479
Expenses:			
Gifts and donations			650
Salaries and benefits			54,532
Supplies			1,084
Travel			1,315
			57,581
Excess of revenue over expenditures before transfers			28,898
Transfers between programs:			
Transfer to Administration			(28,898)
Excess of revenue over expenses	\$ 	\$ 	\$

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget		2021	2020		
Revenue: FN School Protect Formula (Q24M-001/002)	\$		\$		\$ 2	203,294
Expenses: Salaries and benefits					2	203,294
Excess of revenue over expenses	\$		\$		\$	

Supplemental Schedule of Indigenous Services Canada Revenue

	Budget	2021	2020
Revenue:			
Economic development allocation (Q3IW)	\$ 214,565	\$ 214,565	\$ 214,565
Expenses:			
Wages and benefits	157,065	99,891	222,907
Board honorariums and travel	10,000	6,129	14,094
Travel	20,000	13,067	36,394
Telephone	12,000	7,432	18,458
Insurance	15,000	16,505	21,844
Office supplies	7,500	18,500	53,276
Utilities	25,000	16,140	17,623
Repairs and maintenance	10,000	10,369	750
Other		26,532	33,351
	256,565	214,565	418,697
Excess of revenue over expenses	\$ (42,000)	\$ 	\$ (204,132)